

EMPLOYMENT BAROMETER





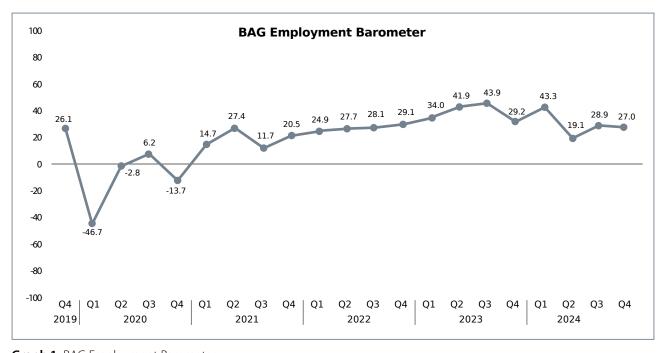


Research

BAG EMPLOYMENT BAROMETER

The BAG Employment Barometer reflects companies' expectations regarding changes in employment in the next three months.¹

IN Q4 OF 2024, THE SURVEYED BUSINESSES GENERALLY HAD A POSITIVE OUTLOOK REGARDING EMPLOYMENT FOR THE NEXT THREE MONTHS. THE BAG EMPLOYMENT BAROMETER AMOUNTED TO 27.0 POINTS, MARKING A DECREASE OF 1.9 POINTS COMPARED TO Q3 OF 2024 AND 2.2 POINTS COMPARED TO Q4 OF 2023.



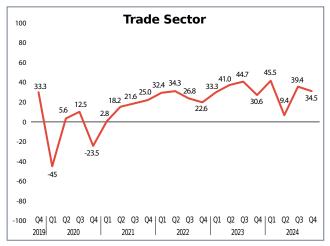
Graph 1: BAG Employment Barometer

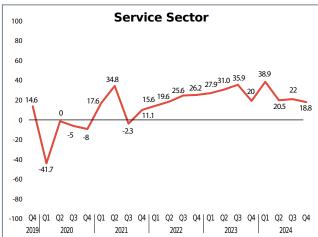
In Q4 of 2024, the BAG Employment Barometer was positive for all sectors. In Q4 of 2024, compared to Q3 of 2024, the employment barometer indicator decreased in trade (by 4.9 points), services (by 3.2 points) and construction (by 4.9 points), but increased in the manufacturing sector (by 10.0 points) (see graph 2).

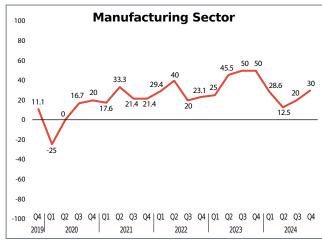
Respondents could describe their plans regarding the number of employees for the next three months as "increasing," "stable," or "decreasing". The balance value of these plans is the difference in the percentage shares of the "increasing" and "decreasing" responses. The BAG Employment Barometer is a weighted mean of the balances in different sectors. The BAG Employment Barometer can be between -100 and +100. -100 means all surveyed businesses expect employment to decrease in the next three months, while +100 means all surveyed businesses expect employment to increase in the next three months.

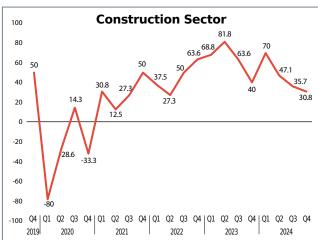
Table 2: Employment Barometer. Balance values by sector

Sector	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024
Trade	33.3	-45.0	5.6	12.5	-23.5	2.8	18.2	21.6	25.0	32.4	34.3	26.8	22.6	33.3	41.0	44.7	30.6	45.5	9.4	39.4	34.5
Service	14.6	-41.7	0.0	-5.0	-8.0	17.6	34.8	-2.3	11.1	15.6	19.6	25.6	26.2	27.9	31.0	35.9	20.0	38.9	20.5	22.0	18.8
Manufacturing	11.1	-25.0	0.0	16.7	20.0	17.6	33.3	21.4	21.4	29.4	40.0	20.0	23.1	25.0	45.5	50.0	50.0	28.6	12.5	20.0	30.0
Construction	50.0	-80.0	-28.6	14.3	-33.3	30.8	12.5	27.3	50.0	37.5	27.3	50.0	63.6	68.8	81.8	63.6	40.0	70.0	47.1	35.7	30.8
BAG	26.1	-46.7	-2.8	6.2	-13.7	14.7	27.4	11.7	20.5	24.9	27.7	28.1	29.1	34.0	41.9	43.9	29.2	43.3	19.1	28.9	27.0



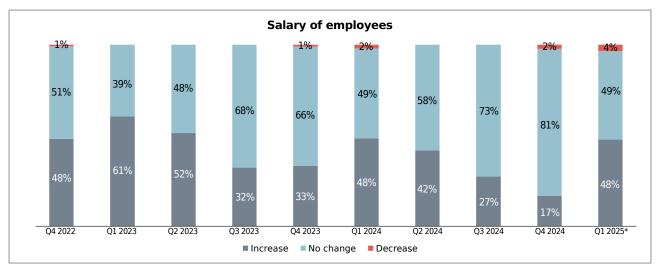






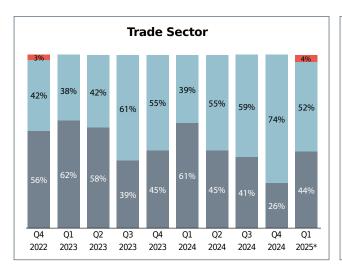
Graph 2: BAG Employment Barometer by sector

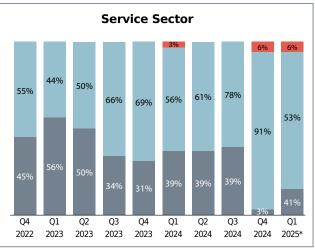
When examining employment, it is imperative to analyze the employee compensation dynamics in the process. The survey results revealed that 17% of companies raised employees' salaries in Q4 of 2024, which is significantly lower compared to the previous quarter and the corresponding quarter of the previous year. In Q1 of 2025, 48% of companies plan to increase employees' salaries. (see graph 3).

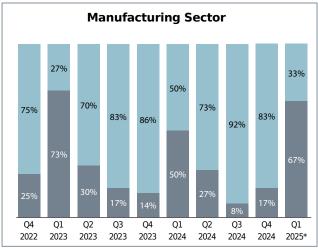


Graph 3: Salary of employees

y sector, in Q4 of 2024, the largest share of companies in the construction sector (31%) recorded an increase in the salaries of employees. In Q1 of 2025, the largest share of companies planning to increase the wages of employees was recorded in the manufacturing sector (67%) (see Graph 4).





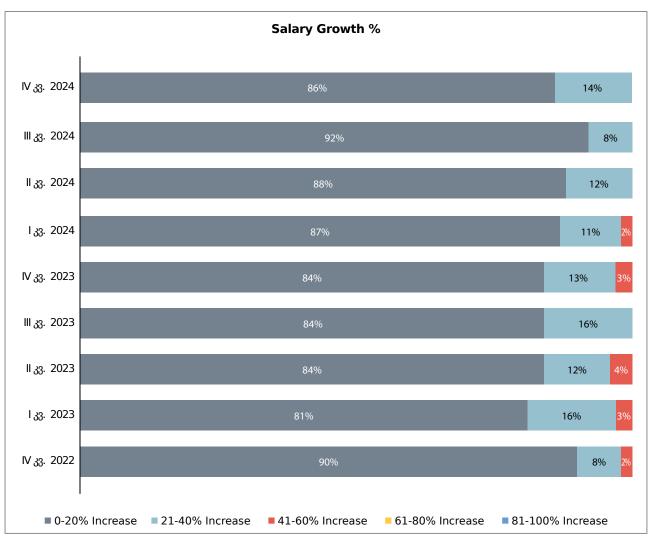




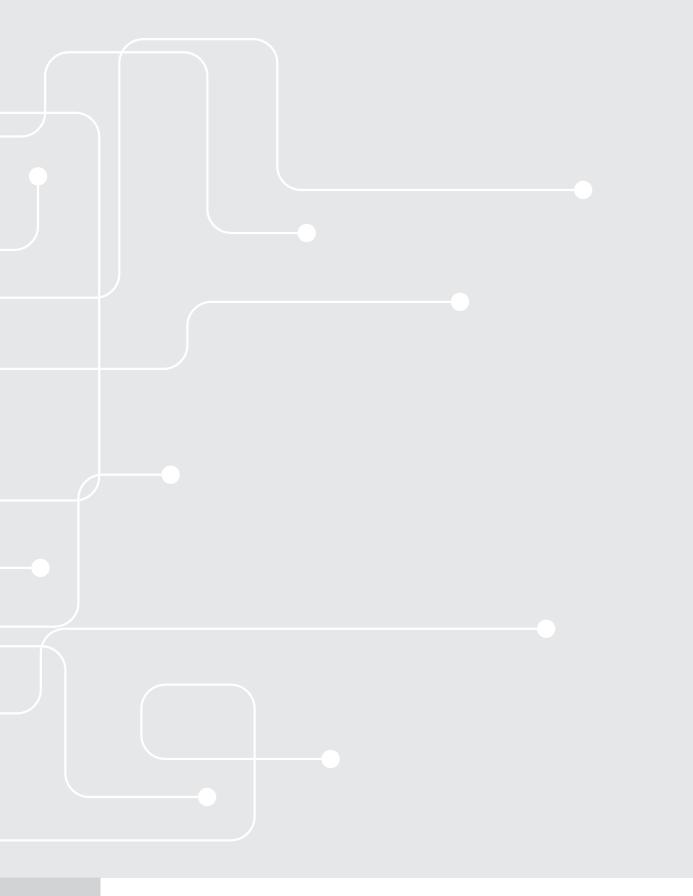
Graph 4: Salary of employees in trade, manufacturing, service and construction sectors

■ Increase

By sector, in Q4 of 2024, the largest share of companies in the construction sector (31%) recorded an increase in the salaries of employees. In Q1 of 2025, the largest share of companies planning to increase the wages of employees was recorded in the manufacturing sector (67%) (see Graph 4).



Graph 5: Growth (%) of salary of employees



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